



Annual Report and Financial Statements



30th September 2018

Bank: HSBC Maidstone
Independent Examiner: Christopher Callow FCA
Registered Charity Number: 113661
Company Number: 4959632

A Company Limited by Guarantee
Registered Office: *Elmscroft, Charlton Lane, West Farleigh, Maidstone, Kent, ME15 0NY*

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1. Report of Trustees

The Trustees present their report with the financial statements of the charity 1136613 for the year ended 30th September 2018.

1.1 Background and Governing Document

Dandelion Time is a charity based in Maidstone, Kent, for the benefit of local children. Its object is:

To help and to educate children with various behavioural, educational and emotional needs particularly by providing therapeutic and developmental activities for such children and their families within sustainable farm environments.

Dandelion Time became a company limited by guarantee on 11th November 2003 and is governed by the company's memorandum and articles of association. The charitable company is registered with the Charities Commission as Dandelion Time charity number 1136613. The registered office of the charity is *Elmscroft, Charlton Lane, West Farleigh, Maidstone, Kent ME15 0NY*. The charity was originally founded and governed as a Charitable Trust in April 2003 (1096862).

1.2 Trustees and Directors

Trustees also served as Directors of the Company Limited by Guarantee. Jane Angell-Payne is Company Secretary.

The Trustees:

Mr Aonghus Gordon
Dr Nigel Jacobs (appointed 20 October 2017)
Dr Caroline Jessel- Chair
Mr Richard Long
Lady Elizabeth Vallance
Mr Richard Parkin

Recruitment of new Trustees is undertaken on resignation of an existing Trustee or when an experience gap is recognised by the board. The experience requirement is defined and a shortlist of candidates created by the nominations committee. Candidates will visit the charity and meet current Trustees. A majority vote of Trustees is required to appoint a new Trustee.

Further details of Trustees can be found in Appendix One.

1.3 Patrons

Sir Michael Morpurgo

Sir Michael Morpurgo, the former Children's Laureate and author of many books including *War Horse* became a patron of Dandelion Time in 2011. Sir Michael Morpurgo and his wife founded the charity 'Farms for City Children' with the words *"As a teacher I realised many children had little real contact with the world around them – to them the television was real. I wanted them to experience life at first hand."*

His patronage is of great benefit to our work.

Malcolm Perkins

Malcolm Perkins is Chairman of Camellia PLC and is a chartered accountant. Mr Perkins joined the Camellia PLC in 1972 and was appointed a Director in 1973, Managing Director in 1974 and Chairman in 1996. He has acted as host at several of the charity's events and his generosity enabled the development of the first accredited diploma to be delivered by Dandelion Time.

1.4 Structure Governance and Management

Trustee Board

Sits approximately every 3 months and includes all Trustees, the Chief Executive and his management team, the Company Secretary, and others depending on the agenda. It is responsible for the overall strategic management and ensuring compliance with all the statutory duties of Dandelion Time.

The following committees were operating during the period. All subcommittees have limited budgets and all significant decisions need to be approved by the board.

Remuneration Committee

This sub committee meets at least once each year to consider the pay and benefits of the staff team. All Trustees are invited to join and any recommendations must be agreed by the Board.

Strategic Premises Committee

The aim of the Strategic Premises Committee is to ensure Dandelion Time has an appropriate environment to deliver its objective as an organisation. This includes current and additional sites.

Campaign Planning Group

This subcommittee is a precursor to the establishment of a Campaign Board which will fundraise to support the Dandelion Time strategic plan. In the immediate term it has been delegated the task of developing a fundraising strategy. It sits approximately monthly and membership comprises two trustees, two members of the management team and two volunteers with experience directly relevant to its objectives.

Management Team – not a subcommittee of the board

Sits regularly, at least monthly, providing day to day management of the charity including the therapeutic programme, site management, finance, human resources, public relations and fundraising. The management team comprises the Chief Executive Officer, Graham Carpenter, Carol Bridges, Jane Angell-Payne, Edyta Busko-Mokone and Caroline Williams Jessel.

1.5 Review of the Year

Dandelion Time provides therapeutic programmes for **children struggling with serious emotional and behavioural difficulties and their families**. Currently based on a farm in Kent, the charity engages the whole family in a varied programme of group and individual therapeutic activities to help children overcome complex issues. In addition training is offered to professionals.

Family Work

Dandelion Time offers help to children with very challenging emotional issues, often resulting from trauma, violence or serious health difficulties in the family. Our approach is family- based and creates opportunities for new beginnings and improved relationships. The service recognises the importance of being in a peaceful natural environment involving children in calming hands-on activities. Therapists guide families to harness the healing powers of the natural world, using materials such as wood, wool and clay, to care for animals and to grow and eat healthy food

thus laying down new positive memories. This helps them to discuss and explore the difficulties they are facing and enables the wider family to come together to build stronger bonds. Children grow in confidence and resilience and often achieve remarkable and long-lasting changes in their lives as a result of coming to Dandelion Time.

During the year Dandelion Time has worked with **112 disadvantaged young people and their families**. This number continues the rapid growth from 67 families in 2015.

- 89 children have attended our intensive Family Support Programme. Typically, the referred children have come from families with multiple and complex difficulties, including abuse, neglect or domestic violence. Each family has attended half-day sessions weekly for up to 15 weeks.
- 23 children have taken part in Dandelion Time's Transition Programme, an 8-week programme spanning the transition from primary to secondary school, for children who are at risk of exclusion or may struggle to stay in education.
- Additional work experience and volunteering opportunities were provided for young people not in education or training.
- Events were organised during the summer and at Christmas for families who had left the programmes in previous years.

Referrals in the last 12 months have continued to be for children with multiple and complex needs

Factors affecting referred children



Referrals have been made primarily by schools, academies, specialist education services such as Virtual Schools Network and Early Intervention teams. Some young people are referred by social services and health agencies.

Outcomes

As well as personal emotional, behavioural and relationship 'Goals' which are set individually with families and scored at the start and end of the programme, we also monitor and score a range of general outcomes for each child, assessed through child/family feedback, staff observations, and feedback from professionals. The project has continued to bring about positive changes in emotional and behavioural wellbeing:

- **85% of children had improved emotional wellbeing** and decreased symptoms (eg anxiety/aggression/withdrawal) because of participating in the programme.
- **79% of children had increased confidence and self-esteem.**
- **76% of children had improved behaviour at home.**

- **66% had stronger relationships with their carer/s**, vital in helping to ensure that the child has ongoing support when they leave the project

Outcomes for children



Families tell us of the positive and sustainable change in their lives when supported by engagement at Dandelion Time.

"I'd been to a lot of places [for therapy] but they never worked because they were just literally sitting down talking about it. Being at Dandelion Time....I didn't even know I had fears any more. The best 10 weeks of my life was here". Jasmine, 2017

Dandelion Time is grateful to the referred families, who have had the courage to engage and trust in the Dandelion Time's therapeutic and developmental programme.

Training of Professionals

Certificate in Nature, Craft and Family Systems

Building on the success of our previous Diploma courses Dandelion Time has now rewritten the course to embed within it a Systemic and Family Psychotherapy element at Foundation level. Delivery of the course will commence in January 2019 and on completion retrospective accreditation will be applied for from the Association of Family Therapists.

Continuing Professional Development (CPD)

During the period, Dandelion Time delivered it's accredited two-day CPD training programme entitled *Enabling Learning with Poor Attachment/Trauma* to 46 professionals.

Non-accredited training

Dandelion Time has provided professional, craft and therapeutic training to professionals from statutory agencies, schools and elsewhere.

Staff and Volunteers

Dandelion Time employed four full time staff and twelve part-time staff (the equivalent of 10 FTE) and three regular sessional workers (1FTE)

Dandelion Time is particularly indebted to our volunteers of all ages who chose to give their time and expertise to the charity, across all areas from raising funds, communication and media, administration support, professional and legal support to session and clinical work, supervision, tutoring, training development, driving, gardening, site and grounds maintenance. Over the last year, this has amounted to over 4000 hours. A further 2300 hours were given through corporate volunteering from local businesses. In addition, our therapeutic work is strongly supported by three

full time residential volunteers who this year came from Germany and who help on family sessions and with maintaining the therapeutic areas.

Dandelion Time is grateful to the staff, Trustees and volunteers for their diligent work in delivering and administering the Dandelion Time programme.

Communications

The Dandelion Time website (www.dandeliontime.org.uk) gives an informative window on our work for professionals, the local community and families. Our Facebook page attracts great interest and we communicate about fund raising events and other topical issues via Twitter.

Income Generation

Events and Donations

Dandelion Time's Trustees, staff and supporters have continued their fund-raising success. The charity would like to thank all those individuals who have financially supported its work. The campaign '*Do it for Dandelion*' continues to be well supported by individuals and clubs, charities and other community groups have regularly chosen Dandelion Time as the local charity to fundraise for. Our supporters have raised almost £80,000 net of event and staff costs, contributing to just under a fifth of our operating and support costs. In addition to direct financial impact seen in the accounts the fundraising team has generated value of over £18,000 in Corporate Volunteer hours and £27,000 in gifts in kind.

Awareness of Dandelion Time continues to grow as a result of PR efforts and the number of organisations that select Dandelion Time as their charity of the year. This includes Kent Executive Club, Music at Malling, Holmewood House School, Schools at Sommerhill and Kings Hill Golf Club.

We are very grateful to those individuals that make regular donations to Dandelion Time and those that are now making donations via pay-as-you earn schemes. We had 10 runners in the Brighton Marathon and many others undertook challenges and sponsored events in aid of Dandelion Time.

We continue to deliver our popular fundraising events including our Mayfair and quiz night. Our support from Corporates has resulted in significant gifts in Kind including a mobile kitchen, bird hide and feeding station for our animals.

In addition to money thousands of pounds worth of goods have been provided which have saved the charity money and improved the working environment. Gifts have included construction materials, plants, garden equipment, refurbished office furniture and computers.

Grants

Dandelion Time benefitted from the receipt of many grants from charities and foundations during the year, which have been critical to its success. Grant receipts totalled were £229,697 (2017: £210,164), net of costs these contribute almost 60% of our operating expenditure

We would like to thank the following for grant awards during the year:

-  BBC Children in Need
-  Bridgepoint Charitable Trust
-  Colyer-Fergusson Charitable Trust
-  Cole Charitable Trust

- ✿ Congelow Organic Educational Charitable Trust
- ✿ Comic Relief
- ✿ Fidelity Foundation
- ✿ Garfield Weston Foundation
- ✿ Global Radio: Make Some Noise
- ✿ Help a Maidstone Child
- ✿ Henry Smith Charity
- ✿ Joan Ainslie Charitable Trust
- ✿ KCC: Early Help & Preventative Services Grant
- ✿ Kelly Family Trust
- ✿ Kent Community Foundation:
- ✿ The Howard Family Fund
- ✿ The Overstone Fund
- ✿ Kent Police and Crime Commissioner: VSS Fund
- ✿ Leathersellers' Company Charitable Fund
- ✿ Peter Harrison Foundation

We warmly thank all these organisations for their financial support and advice.

1.6 Future Plans

Dandelion Time is facing substantial demand across Kent for its services and is committed to expanding both its therapeutic work with children affected by trauma and professional training programmes. We aim to reach more children in Kent whose complex needs remain overlooked, and advance understanding and practice of how children affected by emotional difficulties are supported in schools and other settings.

Dandelion Time is currently developing a new organisational strategy and development plan for 2019-24. To respond to increasing demand, this will encompass securing a new long-term base for the existing mid-Kent service, and launching new services in other parts of the county where we know there is demand.

By 2024, Dandelion Time aims to offer:

- **A Kent-wide service for children with complex emotional & behavioural needs**, operating from 4 locations and accessible to families from all parts of the county. Our aim is that every child in Kent who could benefit from Dandelion Time's therapeutic service will be able to reach a service from wherever they live in the county. The first new service will begin to operate 1-2 days per week from October 2019.
- **A range of CPD and Certificate-level accredited training courses**, linked to further qualifications and accessible to professionals across the UK working in education, social and therapeutic care settings. A new course beginning in January 2019 will encompass a Systemic and Family Psychotherapy Foundation, subject to retrospective accreditation by the Association for Family Therapy and Systemic Practice after its introductory year.

1.7 Policies and Risk Management

Dandelion Time has policies and procedures in place to ensure the protection and safe working of beneficiaries, staff and volunteers.

Safe Guarding Children and Vulnerable Adults Policy

Safe Guarding Children and Vulnerable Adults Policies have been adopted under the guidance of Social Services. Additional training for staff has been provided.

Health and Safety

The Health and Safety policy has been implemented including an ongoing training programme for all staff and volunteers. The Chief Executive is the named person responsible for health and safety.

Insurance

The Trustees have ensured that all activities are adequately insured for risks associated with the activities. The farm has separate insurance, which cover risks associated with the fabric of buildings and farming activities.

Reserves Policy

The Trustees aim to operate with sufficient unrestricted reserves to cover at least six months operating expenditure. The time is set to enable any ongoing interventions with children and families to be completed.

Public Benefit Statement

This report demonstrates the service provided by Dandelion Time is open to any member of the public via a referral from a statutory agency or other voluntary organisation.

Risk Management

The charity maintains a risk register which is regularly reviewed by the board. Risk assessments are carried out on all activities whether operational, therapeutic or fundraising. Risks are mitigated through training, actions and safe working procedures. The principle risks to the charity are :

- the financial and operational impact of the expansion plans
- the loss of key staff
- health and safety of young people when working on the land associated with food, animals and hygiene
- continuation of funding from grant awarding bodies

The Trustees have put in place mitigating actions to reduce these risks to a level acceptable to the Board.

1.8 Review of Financial Activities**Incoming Resources**

Incoming resources increased by 10% this year to £464,246 (2017: £422,588) this primarily comprised an £19,000 increase in grants and a £10,000 increase in training income.

Revenue Expended

Revenue expended increased 11.5% to £474,549 (2017 £425,585) whilst there were small variations across all costs the £49,000 increase largely reflected an increase in staff costs with the additional staff members including a full time operations manager and an inflationary pay increase. Early direct planning costs associated with the future expansion strategy amounted to over £12,000.

Reserves

Free reserves stood at just over £287,346 this equates to approximately 7 months of operating costs. In addition the charity holds restricted funds of over £20,000 relating to family programme delivery and a strong balance sheet including over £64,000 of deferred income.

2. Report of the Directors

for the year ended 1 October 2017 to 30 September 2018

The directors present their report with the financial statements of the company for the year ended 1 October 2017 to 30 September 2018.

PRINCIPAL ACTIVITY

The principal activity of the company in the period under review was that of Dandelion Time, a charity based in Maidstone for the benefit of local children.

DIRECTORS

The directors during the period under review were:

Aonghus Gordon
 Dr Caroline Jessel - Chair
 Nigel Jacobs (appointed 20 October 2017)
 Richard Long
 Richard Parkin
 Lady Elizabeth Vallance

LIMITED BY GUARANTEE

The company has no share capital and is limited by way of guarantee. Each of the members has given a guarantee of £1.00 towards any future liabilities of the company. Only current Directors are members.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently
- observe the methods and principles of the charity SORP
- make judgements and estimates that are reasonable and prudent
- state where applicable whether UK Accounting Standards (FRS102) have been followed subject to any material departures explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the special provisions of Part VII of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD:

 Caroline Jessel, Chair

Date: _____

3. Independent Examiners Report

REPORT OF THE INDEPENDENT EXAMINER TO THE TRUSTEES AND MEMBERS OF DANDELION TIME YEAR ENDED 30 SEPTEMBER 2018

I report on the accounts of the company for the year ended 30 September 2018, which are set out on pages 12 to 19.

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 (the Charities Act) and that an independent examination is needed. The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of ICAEW.

It is my responsibility to

- examine the accounts under section 145 of the Charities Act,
- to follow the procedures laid down in the general Directions given by the Charity Commission (under section 145 (5)(b) of the Charities Act, and
- to state whether particular matters have come to my attention

My examination was carried out in accordance with general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

In connection with my examination, no material matters have come to my attention which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 386 of the Companies Act 2006; or
- the accounts do not accord with such records; or
- the accounts do not comply with relevant accounting requirements under section 396 of the Companies Act 2006 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the Charities SORP (FRS 102).

I have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Arthur Christopher Callow
Chartered Accountant
Barracks Cottage
Claygate Road
Yalding
Kent
ME18 6BB

Date:

4. Financial Statements

4.1 Statement of the Company's Financial Activities for the Year Ended 30th September 2018

	Note	Unrestricted Funds £	Restricted Funds £	Total Funds	
				2018 £ £	2017 £
Income from:					
<i>Donations</i>	2a	114,424	18,520	132,944	130,371
<i>Charitable Activities</i>					
<i>Family Programme</i>	2b	166,615	125,447	292,062	262,440
<i>Training</i>	2c	13,090	0	13,090	2,225
<i>Other Trading Activities</i>	2d	25,684	0	25,684	27,240
<i>Income from investments</i>	2e	466	0	466	312
Total incoming resources					
		320,279	143,967	464,246	422,588
Resources Expended					
<i>Raising Funds</i>	3a	92,334	10,582	102,916	85,984
<i>Charitable Activities</i>					
<i>Family Programme</i>	3b	159,402	170,705	330,107	321,128
<i>Training</i>	3c	26,015	2,614	28,629	17,633
<i>Strategic Planning</i>		12,897		12,897	840
Total resources expended					
		290,648	183,901	474,549	425,585
Net incoming/outgoing resources		29,631	-39,934	-10,303	-2,997
Net transfers in funds		0	0	0	0
Balances Brought forward 1 October 2017		257,715	69,559	327,274	330,271
Balances carried forward at 30 September 2018		287,346	29,625	316,971	327,274

4.2 Balance Sheet as at 30 September 2018

	Note	2018 £	2017 £
Current assets			
Short term deposits		505,007	559,103
Cash in bank		59,113	13,488
Debtors		0	21,731
Total current assets		564,120	594,322
Liabilities amounts falling due within one year	6	67,149	87,048
Total assets less current liabilities		496,971	507,274
Provisions	6	180,000	180,000
Net Assets		316,971	327,274

Funds	7 & 8		
Unrestricted general fund		287,253	257,622
Unrestricted Other Funds		93	93
Restricted		29,625	69,559
Total Funds		316,971	327,274

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 relating to small companies for the period ended 30 September 2018

The members have not required the company to obtain an audit of its financial statements for the period ended 30 September 2018 in accordance with Section 476) of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to small companies subject to the small companies regime and in accordance with FRS102 SORP

ON BEHALF OF THE BOARD:

Caroline Jessel
Chair

Date:

4.3 Notes to the Accounts

Note 1 Accounting Policies

The financial statements of The Dandelion Time have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) and the Companies Act 2006.

The accounts reflect the charitable company's activities from 1 October 2017 to 30 September 2018 with comparatives for the full year to 30 September 2016. They are stated in Pounds Sterling and presented to the nearest pound.

The company has taken advantage of the of the following disclosure exemptions in preparing its financial statements as permitted by FRS102:

- The requirement to present a statement of cash flows for the company

Funds

General funds represent the funds of Dandelion Time that are not subject to any special restrictions regarding their use and are available for application to the general purposes of Dandelion Time or the general purposes of a specified charitable activity.

The accounts include monetary transactions, assets and liabilities for which Dandelion Time can be held responsible. .

Incoming Resources

Donations, legacies and similar incoming resources

These are included in the Statement of Financial Activities (SOFA) when:

- The charity becomes entitled to the donation, legacy or similar income and any conditions for receipt are met;
- The Trustees are reasonably certain they will receive it; and
- The Trustees are reasonably certain that the value can be reliably measured.

Tax reclaims on donations and gifts

Incoming resources from tax claims are included when the claim has been made. Accruals are made when the Trustees are certain the correct documentation is in place to make a future claim

Incoming resources from fund-raising

These are reported **gross** in the SOFA and on an as received basis, to reflect the level of uncertainty surrounding fundraising claims.

Incoming resources from statutory agencies

Contracted income is included only when the associated work has been undertaken. Grants are accounted for in the year received.

Incoming Resources from Grants

These are included in the accounts when the income is probable and there are no significant contingencies imposed by the donor that impact the entitlement to the grant. Any income subject

to specific expenditure conditions or timing is shown in restricted funds. In practice this means that where there are no significant contingencies attached to the grant:

- A periodic receipt towards the performance of a programme already underway is recognised as restricted income
- A periodic payment towards the performance of a programme commencing after the year end is treated as deferred income and shown on the balance sheet as a liability
- A non-performance related grant is recognised when the income is probable

Gifts in kind for sale or distribution

These are included in the accounts as gifts only when sold or distributed by the charity. Gifts in kind are accounted for at a reasonable estimate of their value to the charity or the amount actually realised.

Significant Gifts in kind for use by the charity

These are included in the SOFA as incoming resources when receivable where their value can be reliably evidenced and where the value is greater than £1000.

Intangible income (e.g. donated facilities)

This is only included in incoming resources (with an equivalent amount in resources expended) where another party is bearing the financial cost of the resources supplied and the benefit is quantifiable, receivable **and material**. Intangible income is valued at the lower of the cost borne by the party bearing the cost and a reasonable estimate of the value of the donation to the charity.

Volunteer help

The value of any voluntary help received is not included in the accounts but is described in the annual report.

Investment income

This is included in the accounts when receivable.

Expenditure and Liabilities

Liability recognition

Liabilities are recognised as soon as there is a legal or constructive obligation committing the charity to the expenditure.

Provisions

Provisions are made where there is a present obligation at the reporting date and a reasonable certainty that the costs will be incurred at a future date. They are reviewed annually by the Trustees.

Assets

Tangible fixed assets for use by charity

These are capitalised and stated at historic value if they can be used for more than one year, and cost at least £2 000. They are initially valued at cost or a reasonable value on receipt. The charity does not have a policy of revaluation.

Investments

Investments on a recognised stock exchange are valued at market value at the year-end. Other investments assets are included at Trustees' best estimate of market value.

Note 2 Incoming Resources

	Note	Unrestricted	Restricted	Total Funds	
		Funds	Funds	2018	2017
Income from Donations	2a				
Donations		105,780	5,520	111,300	111,434
Income tax recoverable		8,644		8,644	7,679
Grants (non-performance related)			13,000	13,000	11,258
		114,424	18,520	132,944	130,371
Income from Charitable Activities					
Families Programmes	2b				
Statutory Agency		64,665		64,665	57,034
Private Placements		10,700		10,700	6,500
Performance related grants		91,250	125,447	216,697	198,906
		166,615	125,447	292,062	262,440
Training	2c				
Fees		13,090		13,090	2,225
Performance related grants				0	0
		13,090	0	13,090	2,225
Other Trading Activities	2d				
Fund raisers		21,916		21,916	24,639
Sale of Produce and space		3,768		3,768	2,601
		25,684	0	25,684	27,240
Investments	2e				
Bank interest		466		466	312
Total incoming resources		320,279	143,967	464,246	422,588

Total Grants Received were £229,697

Note 3 Resources expended

	Note	Unrestricted	Restricted	Total Funds	
		Funds	Funds	2018	2017
Expenditure on:					
<i>Raising Funds</i>	3a				
Fund raisers		5,995		5,995	9,476
Communication		8,635		8,635	9,706
Employees		47,700		47,700	48,882
Support Costs	4	30,004	10,582	40,586	17,919
		92,334	10,582	102,916	85,984
<i>Charitable Activities</i>	3b				
<i>Family Programme</i>					
Project staff including management		23,259	104,800	128,059	141,114
Bid writer - performance		23,191		23,191	18,968
Sessional Workers		8,045	10,121	18,167	34,934
Training		53	957	1,010	1,436
Catering		3,093	6,565	9,658	9,590
Materials and services		237	4,447	4,684	2,917
Travel		2,007	371	2,379	1,715
Animal Husbandry/Agric Supplies		541	3,019	3,560	4,190
Evaluation		0	0	0	3,003
Bird Hide		0	5,520	5,520	0
Support Costs	4	98,974	34,906	133,880	103,261
Total For Family Programme		159,402	170,705	330,107	321,128
Accredited Training -external costs	3c	1,253	0	1,253	2,739
Training - staff costs		17,349	0	17,349	10,855
Support Costs	4	7,413	2,614	10,027	4,039
Total for Training Delivery		26,015	2,614	28,629	17,633
Total Costs		277,751	183,901	461,651	424,745

Note 4 Support Costs

Analysis of Support Costs	4	Unrestricted	Restricted	2018	2017
Utilities and communications		10,844	6,954	17,798	4,757
Rent and property costs		6,040	15,280	21,320	22,085
Site development and maintenance		10,499	3,079	13,579	14,438
Management, Public Relations and Admin		92,274	8,973	101,247	67,458
Insurance		2,467	5,050	7,517	7,168
Office and Governance		14,267	8,765	23,031	9,312
Governance costs-Accountancy		0	0	0	0
Total Support Costs		136,391	48,102	184,493	125,219

Note 5 Staff Costs

	2018	2017
	£	£
<i>Wages and salaries</i>	291,375	<i>255,524</i>
<i>Social security costs</i>	22,546	<i>20,399</i>
<i>Pension Costs</i>	14,568	<i>11,354</i>
Total staff costs	328,490	<i>287,277</i>

During the year the Dandelion employed 3 full time and 12 part-time staff. Expenses claimed by Trustees for travel costs amounted to £ 220.80. There were no other disclosable transactions in respect of Trustees, persons closely connected to them or other related parties.

Note 6 Analysis of Liabilities

	2018	2017
Accruals	3,073	4,632
Deferred Income	64,076	82,416
Total	67,149	87,048

A provision of £180,000 has been made to meet any costs of lease reinstatement and the preliminary costs of moving to a new premise including changes to planning categorization, moving costs, professional costs and fundraising.

Note 7 Analysis of net assets by fund

Fund	Purpose		Current assets	Liabilities	Total	Total
					2018	2017
General fund		<i>Unrestricted</i>	534,494	247,149	287,345	257,129
Beneficiary items		<i>Unrestricted</i>	0	0	0	93
Designated Items		<i>Unrestricted</i>	0	0	0	493
Comic Relief	<i>Trauma</i>	<i>Restricted</i>	382	0	382	11,248
Family Programmes	<i>Trauma</i>	<i>Restricted</i>	20,000	0	20,000	18,750
BBC Children in Need	<i>Attachment</i>	<i>Restricted</i>	129	0	129	0
DV Project	<i>Domestic Violence</i>	<i>Restricted</i>	0	0	0	20,300
Colyer Fergusson	<i>Young parents</i>	<i>Restricted</i>	0	0	0	7,500
Item grants	<i>Development</i>	<i>Restricted & Unrestricted</i>	8,956	0	8,956	7,386
Livestock	<i>Development</i>	<i>Restricted</i>	159	0	159	1,625
Pathway and Pottery	<i>Development</i>	<i>Restricted</i>	0	0	0	2,750
Total			564,120	247,149	316,971	327,274

Note 8 Movement on Funds

Fund name	Balance carried forward 30-Sep-17	Incoming resources	Outgoing resources	Transfers	Balance carried forward 30-Sep-18
Unrestricted funds					
General	257,129	320,278	287,894	-2168	287,345
Beneficiary items	93	0	93		0
Designated Items	493	0	493		0
Designated Strategic Plan			2168	2168	0
Restricted funds					
Comic Relief	11248	22,166	33,032		382
Family Programmes	18750	1250			20,000
BBC Children in Need	0	16,973	16,844		129
Global Make Some Noise	0	29,300	29,300		
DV Programmes	20300	16,259	36,559		0
Young parents Colyer Fergusson	7500	15,000	22500		0
Transition - Bridgepoint	0	35,520	35520		0
Item Grants	7386	7,500	5,930		8,956
Livestock	1625		1466		159
Pathway and Pottery	2750		2750		0
Total	327,274	464,246	474,549	0	316,971

Appendix One - Trustees

Dr Caroline Jessel- Chair



As a former local GP, Caroline has a strong commitment to improving the health and emotional wellbeing of children by supporting families and promoting healthy behaviour. Because of this she founded Dandelion Time in order to offer children something more engaging and holistic to address their problems. She has retired from her role in NHS England promoting the Health and Sustainability agenda as part of the overall system transformation to more holistic approach to health which tackles the underlying causes of health problems in a coherent and systematic way. She is chair of the Kent Nature Partnership which is dedicated to protecting and valuing the living environment and ensuring it is part of healthy economic development. Caroline is also a trustee for Kent Wildlife Trust and the Wealden Literary Festival.

Richard Long



Richard Long is a solicitor. In addition to his (largely commercial) practice, he is a County Councillor for Kent and sits on or chairs several Kent County Council Committees. He is also a serving Officer in the Army Reserve and the Army Cadet Force.

Aonghus Gordon



From a background in arts and education, Aonghus founded the Living Earth Training Course in 1984, which developed into Ruskin Mill Trust in 1996. He has established and co-founded a number of educational establishments and Trusts both in the UK and abroad, including Glasshouse College in Stourbridge, Freeman College in Sheffield and Clervaux Trust in Darlington. Most recently, Ruskin Mill Trust has initiated a sister project in California, Meristem and a new college in the jewellery quarter of Birmingham. Both opened in 2015. He is developing a new Master's Programme (MA in Special Education: Practical Skills Transformative Learning) with Lillehammer University in Norway starting in August 2016. Aonghus' vision is to provide an opportunity for the re-creation of culture from the inside out for young people who are in need of specialist educational re-integration ('Vital Beauty'). This intention is particularly informed by John Ruskin's visionary

picture of the renewal of culture through arts and the environment and Rudolf Steiner's spiritual picture of human development. Aonghus delivers workshops and lectures internationally-

Richard Parkin



Richard started his career in agriculture and then over a period of twenty years helped grow a small Kent based business into one of the UK's largest Agrochemical distributors operating nationwide from 26 depots throughout the country. As Managing Director he broadened the company's activities to provide a comprehensive range of specialist services to the agricultural industry. This involved the introduction of research and trials units to support the manufacture and distribution of agrochemicals and application machinery. Currently Richard is Founder of VenueDirectory.com which he started in 1991 when he was looking for a new challenge and identified the opportunity for a software solution that would provide meeting and event planners with the first electronic directory of searchable venue information. He is now semi-retired.

Dr Elizabeth Vallance (The Lady Vallance) JP MA MSc PhD



Dr Elizabeth Vallance was Head of the Department of Politics at Queen Mary, University of London where she was subsequently a Visiting Professor and is now an Honorary Fellow. She has been Chairman of St George's Healthcare NHS Trust and of the Institute of Education, University of London (where she is also a Fellow). She chairs The National Autism Project, the Centre for Mental Health and Young Minds. She is a Sloan Fellow of the London Business School and has sat on the boards of HMV Group, Norwich Union plc, CGNU plc and Aviva plc and was a non-executive director of the Medical Protection Society. In 2008-9, she was High Sheriff of Greater London. She is currently Chair of Governors of Sutton Valence School.

Nigel Jacobs



Dr Nigel Jacobs worked for Relate in both clinical and management capacities before joining the NHS as a systemic family therapist, where he specialised for many years in the treatment of eating disorders. Prior to leaving the NHS, he was responsible for developing and delivering a training programme to encourage the capacity of clinicians to work with a family focus, across Kent adult mental health services. He currently works in both private practice as a family therapist and supervisor and delivers training on several specialist family therapy courses. He is also a Director and Trustee for the Association for Family Therapy. Nigel continues his passion for working with clients and their families through his involvement with Dandelion Time, assisting with the development of the Dandelion Time therapeutic model.