Annual Report
and
Financial Statements
of
Dandelion Time

Dandelion Time (Previously Dandelion Trust for Children)
A Company Limited by Guarantee - Company Number 4959632
Registered Charity Number: 1136613 (previously 1096862)

30th September 2012

Registered Office:
Elmscroft
Charlton Lane
West Farleigh
Maidstone
Kent
ME15 0NY

Bank:
HSBC Maidstone

Independent Examiner:
McCabe Ford Williams, Maidstone
1. REPORT OF TRUSTEES ................................................................. 3
   1.1 BACKGROUND AND GOVERNING DOCUMENT ........................................ 3
   1.2 TRUSTEES AND DIRECTORS .............................................................. 3
   1.3 PATRONS .................................................................................. 3
   1.4 COMMITTEES ........................................................................... 4
   1.6 FUTURE PLANS ........................................................................ 6
   1.7 POLICIES AND RISK MANAGEMENT ............................................... 7
   1.8 REVIEW OF FINANCIAL ACTIVITIES ............................................... 7

2. REPORT OF THE DIRECTORS ......................................................... 9

3. INDEPENDENT EXAMINERS REPORT ............................................ 10

4. FINANCIAL STATEMENTS ............................................................ 12
   4.1 STATEMENT OF THE COMPANY’S FINANCIAL ACTIVITIES FOR THE YEAR ENDED 30TH SEPTEMBER 2012 ............................. 12
   4.2 BALANCE SHEET AS AT 30 SEPTEMBER 2012 ...................................... 13
   4.3 NOTES TO THE ACCOUNTS .................................................................. 14
       NOTE 1 ACCOUNTING POLICIES ......................................................... 14
       NOTE 2 INCOMING RESOURCES ......................................................... 15
       NOTE 3 RESOURCES EXPENDED ......................................................... 16
       NOTE 4 STAFF COSTS ........................................................................ 16
       NOTE 5 LIABILITIES: AMOUNTS FALLING DUE WITHIN ONE YEAR ......................... 17
       NOTE 6 ANALYSIS OF NET ASSETS BY FUND ..................................... 17
       NOTE 7 MOVEMENT ON FUNDS ......................................................... 18

APPENDIX ONE - TRUSTEES ............................................................... 19

APPENDIX TWO - LIST NON-PERSONAL SUPPORTERS 2011-2012 .... 21
1. **Report of Trustees**

The Trustees present their report with the financial statements of the charity 1136613 for the year ended 30th September 2012.

1.1 **Background and Governing Document**

Dandelion Time is a charity based in Maidstone, Kent, for the benefit of local children. Its object is:

   To help and to educate children with various behavioural, educational and emotional needs particularly by providing therapeutic and developmental activities for such children and their families within sustainable farm environments.

Dandelion Time achieved charitable status in April 2003 governed by a charitable trust (1096862). It became a company limited by guarantee on 11th November 2003 and is governed by the company’s memorandum and articles of association. The charitable company was registered with the Charities Commission during the year and the charity now operates under the charity number 1136613. The registered office of the charity is *Elmscroft, Charlton Lane, West Farleigh, Maidstone, Kent ME15 0NY.*

1.2 **Trustees and Directors**

Trustees also served as Directors of the Company Limited by Guarantee. Jane Angell-Payne is Company Secretary.

The Trustees during the year were:

   **Margaret Davis OBE**  
   **Aonghus Gordon**  
   **Dr Caroline Jessel**  
   **Richard Long**  
   **Paul Sutton**  
   **Lady Elizabeth Vallance**

Recruitment of new Trustees is undertaken on resignation of an existing Trustee or when an experience gap is recognised by the board. The experience requirement is defined and a shortlist of candidates created. Candidates will attend the project and meet current Trustees. A majority vote of Trustees is required to appoint a new Trustee.

Further details of Trustees can be found in Appendix One.

1.3 **Patrons**

**Michael Morpurgo**

Dandelion Time was delighted in December 2011 that Michael Morpurgo the former Children’s Laureate and author of many books including War Horse agreed to be a patron of Dandelion Time. Mr Morpurgo and his wife founded the charity Farms for City Children with the words “As a teacher I realised many children had little real contact with the world around them – to them the television was real. I wanted them to experience life at first hand.” We are sure his patronage will be of great benefit to our work.
Malcolm Perkins
Malcolm Perkins is Chairman of Camellia PLC and is a chartered accountant. Mr Perkins joined the Camellia PLC in 1972 and was appointed a Director in 1973, Managing Director in 1974 and Chairman in 1996.

1.4 Committees

Trustee Board
Sits approximately every 3 months and includes all Trustees, the Chief Executive, the Company Secretary, and others depending on the agenda. It is responsible for the overall strategic management and ensuring compliance with all the statutory duties of the Dandelion.

Premises Committee
The Premises Committee is a sub-group of the board. It sits 4-5 times per year and has responsibility to ensure Dandelion Time has an appropriate environment to deliver its objectives as an organisation.

Management Group
Sits regularly, at least weekly, and comprises the senior management team. It focuses on the details of the therapeutic programme as well as issues around site management, finance, public relations and fundraising.

Dandelion Time would like to thank all the Trustees, staff, members and volunteers for their hard work throughout the year.

1.5 Review of the Year

Programme
Set on a 40-acre farm near Maidstone in Kent, Dandelion Time works with families from Maidstone and surrounding areas of Kent, engaging the whole family in a varied programme of group and individual therapeutic, developmental and educational activities in order to help children overcome their difficulties and to give them the greatest chance for a more positive future. Around 65 children and their families have attended the therapeutic programme during the year and a further 210 children have attended a group session as part of a local schools project. The referred children mostly come from families with multiple and complex difficulties and the median time attending the project is increasing from 10 to 15 weeks.

Core work
Dandelion Time has continued working with disadvantaged children aged 7-16 experiencing serious emotional or behavioural difficulties, often arising from traumatic events such as physical, emotional or sexual abuse, neglect or domestic violence. Many referred children also have mental health conditions including ADHD, anxiety or persistent self-harm, which have contributed to their behavioural issues and led to non-attendance or exclusion from school. Many also live in deprived circumstances and have difficult family backgrounds. Parents and carers often have low levels of education, are on low incomes, are not in employment and regularly experience chronic health difficulties themselves. These issues often have a negative impact on family relationships, contributing to the child’s difficulties.

Referrals have been made by schools, specialist education facilities, social services and health agencies, often where interventions from other services have not achieved desired outcomes.
**Extended Work**
Dandelion Time continue to work with groups of children from schools in the region, many from areas of considerable deprivation. Two hundred and ten children have attended the farm to take part in growing and gardening for food, cooking and craft activities, developing transferable skills to use at home, school and the community. Dandelion is pleased that funding is in place to deliver this work for a further two years.

Other work undertaken during the year alongside core work includes:
- Specialist support for children who have experienced domestic violence
- Support for referred children at times of important transitions
- Tutor plus, offering on site tutoring for children not attending school
- Specialist support for children attending local pupil referral units

Dandelion Time has provided professional, craft and therapeutic training during the year to over 100 people from statutory agencies, schools and elsewhere.

Dandelion Time is appreciative of the professionals in statutory agencies, schools and health who have referred children and families and identified funding to support them.

Mostly, Dandelion Time is grateful to the referred families, who have had the courage to engage and trust in the Dandelion Time’s therapeutic and developmental programme.

**Staff**
Dandelion Time currently employs three full time staff, two of whom are direct project staff; the third is the CEO who currently divides his time two thirds on therapeutic work and one third on strategy, management and training. Three regular sessional workers support the project team and five part-time staff manage the office, general finance, fund raising and bid writing.

Dandelion is particularly indebted to the growing number of people who have chosen to regularly volunteer with the project, across all areas from raising funds, communication and media, administration support, professional and legal support to session and clinical work, supervision, tutoring, driving, gardening and site and grounds maintenance. Some 3000 hours were volunteered over the last year, by a diverse group working in all areas of the charity aged from 16 to 83 years old. Dandelion Time is grateful to the staff, Trustees and volunteers for their unstinting work in delivering and administering the Dandelion Time programme.

**Communications**
**Events and donations**
Dandelion Time’s Trustees, staff and supporters have continued their fund raising success. The charity would like to thank all those individuals who have financially supported its work. The launch of ‘Do it for Dandelion’ this year has been highly successful with over £16,000 raised through personal fund raising events, birthday and wedding bequests and sponsored events. Clubs, charities and other community groups have raised a massive £38,000 and corporate groups almost £3,000. A full list of non-personal supporters is given at Appendix Two.

**Grants**
Dandelion Time benefitted from several grants from charities and foundations during the year, which have been critical to its success. They are:

- Barbara Ward
- Banham Foundation
- BBC Children in Need
Dandelion Time

- Bedgebury Foundation
- Big Lottery (Local Food)
- Colyer Fergusson
- Comic Relief
- Esmee Fairbairn
- Fidelity Foundation
- Garfield Weston
- The Henry Smith Charity
- KCC Cabinet Members Grants
- Marsh Christian Trust
- Mercers Company
- Paul Hamlyn
- Redhill Foundation

Statutory Funding
Kent County Council has cancelled most early Intervention children services contracts and a series of new contracts are being awarded by competitive tender under a multi supplier framework. Dandelion Time is an approved supplier within this framework. During the year referrals were made from schools, through the Common Assessment Framework and from Social Services. In this current environment, Dandelion Time was pleased to achieve over £87,000 of statutory funding but realise this is a significant decline on the £178,000 received in 20010/11.

Future Funding
The Trustees are confident that through the diverse revenue streams total revenue will be maintained next year.

Dandelion Time has secured several significant multiple year grants which, conditional on continuing performance, will provide revenue over the next two years. These are from Big Lottery, BBC Children in Need, Comic Relief, Esme Fairbairn, Paul Hamlyn and The Henry Smith Charity. Other grants provide unrestricted revenue for services that span the year end thus providing financial support next year.

The community continues to be excited by ‘Do it for Dandelion’ and we hope more corporate organisations will support our work next year.

Some statutory contracts are in place for early next year but continuing KCC income will be dependent of the outcome of the tender process and sub-contract relationships with cross county suppliers.

1.6 Future Plans
The charity has produced a business plan and detailed action plan which positions Dandelion Time to meet its developmental aims over the next four years. The plan involves a scaling up of service delivery and administrative and management functions which are needed to meet the increasing demand for the proven service provided by Dandelion Time for children affected by attachment difficulties and trauma.

The plan comprises three principle and interrelated aims in:

- Articulating the Dandelion Time methodology
- Developing and delivering an accredited training programme
- Increasing capacity for new referrals at our operational site in Maidstone with future plans to extend the service to new pilot sites within other deprived areas in Kent.

1.7 Policies and Risk Management

Dandelion Time has policies and procedures in place to ensure the protection and safe working of beneficiaries, staff and volunteers.

Safe Guarding Children and Vulnerable Adults Policy
Safe Guarding Children and Vulnerable Adults Policies have been adopted under the guidance of the Social Services. Additional training for staff has been provided.

Health and Safety
The Health and Safety policy has been implemented including an ongoing training programme for all staff and volunteers.

Insurance
The Trustees have ensured that all activities are adequately insured for risks associated with the activities. The farm has separate insurance, which cover risks associated with the fabric of buildings and farming activities. AIG currently insures Dandelion.

Reserves Policy
The Trustees aim to operate with sufficient unrestricted reserves to cover six months operating expenditure.

Public Benefit Statement
This report demonstrates the service provided by Dandelion is open to any member of the public via a referral from a statutory agency.

1.8 Review of Financial Activities

Incoming Resources
Incoming resources have decreased by just over £32,000 this year to £359,568 (2011: £391,809). This reflects a decline in statutory income of almost £92,000 and events income of £9,000 partially offset by an increase in grant funding of £42,000, donations up £23,000 and private funding up £4,000.

The diverse nature of income streams has enabled the charity to largely protect total income at a time of significant cuts to public expenditure.

Revenue Expended
There was a decrease in total expenditure of almost £7,000 to £310,732 (2010: £317,113). People costs: staff, sessional workers or regular contractors increased by £26,000. Provisions of £25,000 established last year were carried forward but not increased.

Funds
Two restricted funds show negative balances totalling £25,681 (2011: £15,586) this arises as grant payments are outstanding contingent on acceptance of satisfactory performance reports; whilst we are not expecting these grants to be withheld it is consistent with our accounting policy not to take
grant revenue until it is unconditionally received. The grants outstanding last year have all been received.

Reserves
Dandelion Time was able to increase unrestricted reserves by £22,245 this year. Dandelion Time is holding £176,983 in free reserves at the yearend. This equates to approximately 11 months (2011: 7.5 months) of unrestricted operating costs. Total reserves stand at £239,215 equating to approximately 9.2 months total costs (2011: 7.2 months). Both measures show an improvement on last year. The charity has deliberately accumulated reserves from giving and fund raising beyond the level of 6 months required by its reserve policy. This will protect the charity over the next two years which is expected to be challenging as regards statutory income and during which Dandelion Time intends to invest in the accreditation of both its methodology training and its procedures.
2. Report of the Directors
for the year ended 1 October 2011 to 30 September 2012.

The directors present their report with the financial statements of the company for the year ended 1 October 2011 to 30 September 2012.

PRINCIPAL ACTIVITY
The principal activity of the company in the period under review was that of Dandelion Time, a charity based in Maidstone for the benefit of local children.

DIRECTORS
The directors during the period under review were:

Mrs M Davis OBE
Dr C Jessel
R Long
A C Gordon
Lady Elizabeth Vallance

LIMITED BY GUARANTEE
The company has no share capital and is limited by way of guarantee. Each of the members has given a guarantee of £1.00 towards any future liabilities of the company.

STATEMENT OF DIRECTORS' RESPONSIBILITIES
Company law requires the directors to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently
- make judgements and estimates that are reasonable and prudent
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the special provisions of Part VII of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD:

Caroline Jessel - Director
Date
3. Independent Examiners Report

REPORT OF THE INDEPENDENT EXAMINER
TO THE TRUSTEES AND MEMBERS OF DANDELION TIME
YEAR ENDED 30 SEPTEMBER 2011

I report on the accounts of the company for the year ended 30 September 2011, which are set out on pages 12 to 17.

Respective responsibilities of Trustees and Examiner

The Trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The Trustees consider that an audit is not required for this year under section 43(2) of the Charities Act 1993 (the 1993 Act) and that an independent examination is needed. The charity’s gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of the Institute of Chartered Accountants of England & Wales.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 43 of the 1993 Act;
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 43(7)(b) of the 1993 Act; and
- to state whether particular matters have come to my attention.

Basis of independent examiner’s report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as Trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a ‘true and fair view’ and the report is limited to those matters set out in the statement below.

Independent examiner’s statement

In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that in any material respect the requirements:

- to keep accounting records in accordance with section 386 of the Companies Act 2006; and
- to prepare accounts which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006 and with the
methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Arthur Christopher Callow FCA
Chartered Accountant
McCabe Ford Williams
17 Hart Street, Maidstone
Kent. ME16 8RA

Date: 28 January 2013
### 4. Financial Statements

#### 4.1 Statement of the Company’s Financial Activities for the Year Ended 30th September 2012

<table>
<thead>
<tr>
<th></th>
<th>Note</th>
<th>Unrestricted Funds £</th>
<th>Restricted Funds £</th>
<th>Total Funds £</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Incoming Resources</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Incoming resources from donors</td>
<td>2a</td>
<td>65,619</td>
<td>600</td>
<td>66,219</td>
</tr>
<tr>
<td>Other voluntary incoming resources</td>
<td>2b</td>
<td>28,500</td>
<td>152,377</td>
<td>180,877</td>
</tr>
<tr>
<td>Incoming resources from operating activities</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>To further charities objectives</td>
<td>2c</td>
<td>96,039</td>
<td>-</td>
<td>96,039</td>
</tr>
<tr>
<td>To generate funds</td>
<td>2d</td>
<td>16,199</td>
<td>-</td>
<td>16,199</td>
</tr>
<tr>
<td>Income from investments</td>
<td>2e</td>
<td>234</td>
<td>-</td>
<td>234</td>
</tr>
<tr>
<td><strong>Total incoming resources</strong></td>
<td></td>
<td>206,591</td>
<td>152,977</td>
<td>359,568</td>
</tr>
</tbody>
</table>

| **Resources Expended**   |      |                      |                    |               |
|Costs of generating funds | 3a   | 25,950               | -                  | 25,950        |
|Grants                   | 3b   | -                    | -                  | -             |
|Activities directly related to the work of the charity | 3c   | 157,436              | 126,386            | 283,822       |
|Charity Governance       | 3d   | 960                  | 960                | 960           |
|**Total resources expended** |      | 184,346              | 126,386            | 310,732       |

| **Net incoming/outgoing resources** |      | 22,245               | 26,591             | 48,836        |

| **Net transfers in funds** |      |                      |                    |               |

| **Balances brought forward at 1 October 2011** |      | 154,250              | 36,129            | 190,379       |

| **Balances carried forward at 30 September 2012** |      | 176,983              | 62,232            | 239,215       |
4.2 Balance Sheet as at 30 September 2012

<table>
<thead>
<tr>
<th>Note</th>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
</table>
|      | 290,020    | 251,328    | 13.56.207.22.28
|      | 20,053     | 1,416      | 13.56.207.22.28
| Total assets | 310,073    | 252,743    | 13.56.207.22.28
| Liabilities amounts falling due within one year | 70,858     | 62,365     | 13.56.207.22.28
| Net Current Assets | 239,215    | 190,379    | 13.56.207.22.28
| Funds | 176,402    | 154,157    | 13.56.207.22.28
|      | 93         | 93         | 13.56.207.22.28
| Restricted | 6 & 7      | 62,720     | 36129
|         | 239,215    | 190,379    | 13.56.207.22.28

The company is entitled to exemption from audit under Section 249A(1) of the Companies Act 2006 for the period ended 30 September 2012.

The members have not required the company to obtain an audit of its financial statements for the period ended 30 September 2011 in accordance with Section 249B(2) of the Companies Act 2006.

The directors acknowledge their responsibilities for:

a) ensuring that the company keeps accounting records which comply with Section 221 of the Companies Act 2006 and

b) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its profit or loss for each financial year in accordance with the requirements of Section 226 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

These financial statements have been prepared in accordance with the special provisions of Part VII of the Companies Act 2006 relating to small companies and with the Financial Reporting Standard for Smaller Entities (effective June 2002).

ON BEHALF OF THE BOARD:

Caroline Jessel - Director

Date
4.3 Notes to the Accounts

Note 1 Accounting Policies

The financial statements of The Dandelion Time have been prepared in accordance with the Charities SORP 2005 and The Charities Act 1993 on an accruals basis.

The accounts reflect the charitable companies activities from 1 October 2011 to 30 September 2012 with comparatives for the full year to 30 September 2011.

Funds
General funds represent the funds of Dandelion Time that are not subject to any special restrictions regarding their use and are available for application to the general purposes of Dandelion Time.

The accounts include monetary transactions, assets and liabilities for which Dandelion Time can be held responsible. Subject to the above, receipts and payments include income as received and expenditure when irrevocably paid.

Incoming Resources

Donations, legacies and similar incoming resources
These are included in the Statement of Financial Activities (SOFA) when:
- The charity becomes entitled to the donation, legacy or similar income and any conditions for receipt are met;
- The Trustees are reasonably certain they will receive it; and
- The Trustees are reasonably certain that the value can be reliably measured.

Tax reclaims on donations and gifts
Incoming resources from tax claims are included when the claim has been made. Accruals are made when the Trustees are certain the correct documentation is in place to make a future claim

Incoming resources from fund-raising
These are reported gross in the SOFA.

Incoming resources from Statutory agencies
These are included in the accounts only when the associated work has been undertaken.

Incoming Resources from Grants
These are included in the accounts when received. Any income subject to specific expenditure conditions or timing is shown in restricted funds.

Gifts in kind for sale or distribution
These are included in the accounts as gifts only when sold or distributed by the charity. Gifts in kind are accounted for at a reasonable estimate of their value to the charity or the amount actually realised.

Significant Gifts in kind for use by the charity
These are included in the SOFA as incoming resources when receivable if the value is greater than £1000.

Intangible income (e.g. donated facilities)
This is only included in incoming resources (with an equivalent amount in resources expended) where another party is bearing the financial cost of the resources supplied and the benefit is quantifiable, receivable and material. Intangible income is valued at the lower of the cost borne by the party bearing the cost and a reasonable estimate of the value of the donation to the charity.
Volunteer help
The value of any voluntary help received is not included in the accounts but is described in the annual report.

Investment income
This and any associated tax credits are included in the accounts when receivable.

Expenditure and Liabilities

Liability recognition
Liabilities are recognised as soon as there is a legal or constructive obligation committing the charity to the expenditure.

Assets

Tangible fixed assets for use by charity
These are capitalised if they can be used for more than one year, and cost at least £2 000. They are valued at cost or a reasonable value on receipt. The charity does not have a policy of revaluation.

Investments
Investments on a recognised stock exchange are valued at market value at the year-end. Other investments assets are included at Trustees' best estimate of market value.

Note 2 Incoming Resources

<table>
<thead>
<tr>
<th>Note</th>
<th>Unrestricted Funds</th>
<th>Restricted Funds</th>
<th>Total 2012</th>
<th>Funds 2011</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Incoming Resources</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Incoming resources from donors</strong> 2a</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Donations</td>
<td>61,110</td>
<td>600</td>
<td>61,710</td>
<td>37,815</td>
</tr>
<tr>
<td>Income tax recoverable</td>
<td>4,509</td>
<td></td>
<td>4,509</td>
<td>2,984</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>65,619</td>
<td>600</td>
<td>66,219</td>
<td>40,799</td>
</tr>
<tr>
<td><strong>Other voluntary incoming resources</strong> 2b</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grants</td>
<td>28,500</td>
<td>152,377</td>
<td>180,877</td>
<td>138,295</td>
</tr>
<tr>
<td><strong>Incoming resources from operating activities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>To further charities</strong> 2c</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Statutory funding</td>
<td>87,359</td>
<td></td>
<td>87,359</td>
<td>178,966</td>
</tr>
<tr>
<td>Private Funding</td>
<td>6,730</td>
<td></td>
<td>6,730</td>
<td>1,850</td>
</tr>
<tr>
<td>Training</td>
<td>1,950</td>
<td></td>
<td>1,950</td>
<td>2,103</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>96,039</td>
<td></td>
<td>96,039</td>
<td>182,919</td>
</tr>
<tr>
<td><strong>To generate funds</strong> 2d</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fund raisers</td>
<td>10,475</td>
<td></td>
<td>10,475</td>
<td>18,997</td>
</tr>
<tr>
<td>Rent</td>
<td>3,600</td>
<td></td>
<td>3,600</td>
<td>6,900</td>
</tr>
<tr>
<td>Sale of Produce</td>
<td>2,124</td>
<td></td>
<td>2,124</td>
<td>3,746</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>16,199</td>
<td></td>
<td>16,199</td>
<td>29,643</td>
</tr>
<tr>
<td><strong>Income from investments</strong> 2e</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bank interest</td>
<td>234</td>
<td></td>
<td>234</td>
<td>153</td>
</tr>
</tbody>
</table>

**Total incoming resources** | 206,591 | 152,977 | 359,568 | 391,809 |
Note 3 Resources expended

<table>
<thead>
<tr>
<th></th>
<th>Note</th>
<th>Unrestricted Funds</th>
<th>Restricted Funds</th>
<th>Total 2011</th>
<th>Funds 2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Resources Expended</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Costs of generating funds</td>
<td>3a</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fund raising events (incl worker)</td>
<td></td>
<td>8,069</td>
<td>-</td>
<td>8,069</td>
<td>10,698</td>
</tr>
<tr>
<td>Staff</td>
<td></td>
<td>17,881</td>
<td>-</td>
<td>17,881</td>
<td>14,850</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>25,950</td>
<td>25,548</td>
</tr>
<tr>
<td>Grants</td>
<td>3b</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Activities directly related to the work of the charity</td>
<td>3c</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Project staff including management</td>
<td>55,687</td>
<td>70,549</td>
<td>126,236</td>
<td>128,386</td>
<td></td>
</tr>
<tr>
<td>Training</td>
<td></td>
<td>1,294</td>
<td>1,090</td>
<td>2,384</td>
<td>1,670</td>
</tr>
<tr>
<td>Catering</td>
<td></td>
<td>5,200</td>
<td>3,034</td>
<td>8,234</td>
<td>6,454</td>
</tr>
<tr>
<td>Materials and services</td>
<td></td>
<td>2,379</td>
<td>-</td>
<td>2,379</td>
<td>2,813</td>
</tr>
<tr>
<td>Travel</td>
<td></td>
<td>1,195</td>
<td>-</td>
<td>1,195</td>
<td>1,032</td>
</tr>
<tr>
<td>Sessional Workers</td>
<td></td>
<td>3,869</td>
<td>16,609</td>
<td>20,478</td>
<td>18,587</td>
</tr>
<tr>
<td>Utilities and communications</td>
<td></td>
<td>5,178</td>
<td>7,073</td>
<td>12,251</td>
<td>8,514</td>
</tr>
<tr>
<td>Rent and property costs</td>
<td></td>
<td>14,682</td>
<td>11,500</td>
<td>26,182</td>
<td>17,320</td>
</tr>
<tr>
<td>Site development and maintenance</td>
<td>3,141</td>
<td>9,034</td>
<td>12,175</td>
<td>37,478</td>
<td></td>
</tr>
<tr>
<td>Insurance</td>
<td></td>
<td>6,950</td>
<td>-</td>
<td>6,950</td>
<td>7,155</td>
</tr>
<tr>
<td>Agricultural Supplies</td>
<td></td>
<td>1,661</td>
<td>2,972</td>
<td>4,633</td>
<td>749</td>
</tr>
<tr>
<td>Animal Husbandry/Agric Supplies</td>
<td>2,049</td>
<td>-</td>
<td>2,049</td>
<td>2,814</td>
<td></td>
</tr>
<tr>
<td>Evaluation</td>
<td></td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>15,000</td>
</tr>
<tr>
<td>Office costs</td>
<td></td>
<td>3,115</td>
<td>-</td>
<td>3,115</td>
<td>1,797</td>
</tr>
<tr>
<td>Support Staff and Management</td>
<td></td>
<td>51,036</td>
<td>4,525</td>
<td>55,561</td>
<td>34,586</td>
</tr>
<tr>
<td>Professional advice</td>
<td></td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>6,250</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>157,436</td>
<td>290,605</td>
</tr>
<tr>
<td>Governance costs - Accountancy</td>
<td>3d</td>
<td>960</td>
<td>960</td>
<td>960</td>
<td></td>
</tr>
<tr>
<td>Total resources expended</td>
<td></td>
<td></td>
<td></td>
<td>184,346</td>
<td>317,113</td>
</tr>
</tbody>
</table>

Note 4 Staff Costs

<table>
<thead>
<tr>
<th></th>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>£</td>
<td>£</td>
</tr>
<tr>
<td>Wages and salaries</td>
<td>162,786</td>
<td>137,861</td>
</tr>
<tr>
<td>Social security costs</td>
<td>15,115</td>
<td>14,237</td>
</tr>
<tr>
<td>Pension Costs</td>
<td>11,455</td>
<td>10,870</td>
</tr>
<tr>
<td><strong>Total staff costs</strong></td>
<td><strong>189,356</strong></td>
<td><strong>162,968</strong></td>
</tr>
</tbody>
</table>

During the year the Dandelion employed 3 full time and 5 part-time staff. There were no disclosable transactions in respect of Trustees, persons closely connected to them or other related parties.
Note 5 Liabilities: amounts falling due within one year

<table>
<thead>
<tr>
<th></th>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>£</td>
<td>£</td>
</tr>
<tr>
<td>Accruals</td>
<td>21,433</td>
<td>32,000</td>
</tr>
<tr>
<td>Prepaid income</td>
<td>49,425</td>
<td>30,365</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>70,858</strong></td>
<td><strong>62,365</strong></td>
</tr>
</tbody>
</table>

Note 6 Analysis of net assets by fund

<table>
<thead>
<tr>
<th>Fund</th>
<th>Purpose</th>
<th>Current assets</th>
<th>Liabilities</th>
<th>Total 2012</th>
<th>Total 2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>General fund</td>
<td>Unrestricted</td>
<td>247,259</td>
<td>70,858</td>
<td>176,401</td>
<td>154,157</td>
</tr>
<tr>
<td>Beneficiary items</td>
<td>Unrestricted</td>
<td>93</td>
<td>-</td>
<td>92</td>
<td>93</td>
</tr>
<tr>
<td>Redhill</td>
<td>Therapists, Restricted</td>
<td>2,500</td>
<td>-</td>
<td>2,500</td>
<td>5,761</td>
</tr>
<tr>
<td>Big Lottery</td>
<td>GffGK, Restricted</td>
<td>(6,973)</td>
<td>-</td>
<td>(6,973)</td>
<td>(5,541)</td>
</tr>
<tr>
<td>Comic Relief</td>
<td>Domestic Violence</td>
<td>(18,708)</td>
<td>-</td>
<td>(18,708)</td>
<td>(9,825)</td>
</tr>
<tr>
<td>Small restricted grants</td>
<td>Development, Restricted</td>
<td>2,586</td>
<td>-</td>
<td>2,586</td>
<td>0</td>
</tr>
<tr>
<td>Livestock</td>
<td>Development, Restricted</td>
<td>4,034</td>
<td>-</td>
<td>4,034</td>
<td>4,034</td>
</tr>
<tr>
<td>Pathway and Pottery</td>
<td>Development, Restricted</td>
<td>2,750</td>
<td>-</td>
<td>2,750</td>
<td>2,750</td>
</tr>
<tr>
<td>Future Costs Fund</td>
<td>Project, Restricted</td>
<td>14,250</td>
<td>-</td>
<td>14,250</td>
<td>28,950</td>
</tr>
<tr>
<td>Cobtree</td>
<td>Development, Restricted</td>
<td>4,196</td>
<td>-</td>
<td>4,196</td>
<td>10,000</td>
</tr>
<tr>
<td>Bedegbury</td>
<td>Internal Training, Restricted</td>
<td>3,327</td>
<td>-</td>
<td>3,327</td>
<td>-</td>
</tr>
<tr>
<td>Esmee Fairbairn</td>
<td>Infrastructure, Restricted</td>
<td>17,214</td>
<td>-</td>
<td>17,214</td>
<td>-</td>
</tr>
<tr>
<td>BBC Children in Need</td>
<td>Attachment, Restricted</td>
<td>6,901</td>
<td>-</td>
<td>6,901</td>
<td>-</td>
</tr>
<tr>
<td>Fidelity</td>
<td>Training, Restricted</td>
<td>14,850</td>
<td>-</td>
<td>14,850</td>
<td>-</td>
</tr>
<tr>
<td>Paul Hamlyn</td>
<td>Transitions, Restricted</td>
<td>15,793</td>
<td>-</td>
<td>15,793</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>310,073</strong></td>
<td><strong>70,858</strong></td>
<td><strong>239,215</strong></td>
<td><strong>190,379</strong></td>
<td></td>
</tr>
</tbody>
</table>
## Note 7 Movement on Funds

<table>
<thead>
<tr>
<th>Fund name</th>
<th>Balance brought forward 1 Oct 2011</th>
<th>Incoming resources</th>
<th>Outgoing resources</th>
<th>Transfers</th>
<th>Balance carried forward 30 Sept 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Unrestricted funds</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General</td>
<td>154,156</td>
<td>206,591</td>
<td>184,346</td>
<td>-</td>
<td>176,401</td>
</tr>
<tr>
<td>Beneficiary items</td>
<td>92</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>92</td>
</tr>
<tr>
<td><strong>Restricted funds</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Redhill</td>
<td>5,761</td>
<td>5,000</td>
<td>8,261</td>
<td>-</td>
<td>2,500</td>
</tr>
<tr>
<td>Big Lottery GffGK</td>
<td>(5,541)</td>
<td>28,434</td>
<td>29,866</td>
<td>-</td>
<td>-6,973</td>
</tr>
<tr>
<td>Comic Relief</td>
<td>(9,825)</td>
<td>14,000</td>
<td>22,883</td>
<td>-</td>
<td>-18,708</td>
</tr>
<tr>
<td>Small restricted grants</td>
<td>0</td>
<td>7,100</td>
<td>4,514</td>
<td>-</td>
<td>2,586</td>
</tr>
<tr>
<td>Livestock</td>
<td>4,034</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>4,036</td>
</tr>
<tr>
<td>Pathway and Pottery</td>
<td>2,750</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,750</td>
</tr>
<tr>
<td>Future Costs Fund</td>
<td>28,950</td>
<td>-</td>
<td>14,700</td>
<td>-</td>
<td>14,250</td>
</tr>
<tr>
<td>Cobtree</td>
<td>10,000</td>
<td>-</td>
<td>5,804</td>
<td>-</td>
<td>4,196</td>
</tr>
<tr>
<td>Bedgebury</td>
<td>-</td>
<td>4,420</td>
<td>1,093</td>
<td>-</td>
<td>3,327</td>
</tr>
<tr>
<td>Esmee Fairbairn</td>
<td>-</td>
<td>30,160</td>
<td>12,946</td>
<td>-</td>
<td>17,214</td>
</tr>
<tr>
<td>BBC Children in Need</td>
<td>-</td>
<td>18,399</td>
<td>11,498</td>
<td>-</td>
<td>6,901</td>
</tr>
<tr>
<td>Fidelity</td>
<td>-</td>
<td>14,850</td>
<td>-</td>
<td>-</td>
<td>14,850</td>
</tr>
<tr>
<td>Paul Hamlyn</td>
<td>-</td>
<td>30,614</td>
<td>14,821</td>
<td>-</td>
<td>15,793</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>190,379</td>
<td>359,568</td>
<td>-310,732</td>
<td>-</td>
<td>239,215</td>
</tr>
</tbody>
</table>
Appendix One - Trustees

Margaret Davis OBE
Margaret Davis is a qualified nurse and midwife who worked in both the hospital and community services in Kent. She concluded her active nursing career as Chief Nurse for Guy's Health District. Since then and until 2006, Margaret has been concerned with the management of health services in Kent. Margaret chaired the governing body of Grange Park School for eight years. The school now caters for children from 11-19 years who have severe communication needs with a combination of Autism and learning difficulties. Margaret was a Magistrate for twenty four years, member of the Mid Kent Justice Panel, and chairman of the Mid Kent Bench for three years.

Dr Caroline Jessel
As a former local GP Caroline has a strong commitment to improving children’s health and emotional wellbeing. She now works for NHS Kent and Medway as Medical Adviser and Sustainability Lead. Her role involves improving standards of medical care and helping to ensure NHS commissioning is effective and efficient. By tackling the underlying causes of ill health while reducing negative impacts on the environment she is helping the NHS to become leaders in tackling climate change and related environmental issues.

Richard Long
Richard Long is a solicitor. In addition to his (largely commercial) practice, he is a County Councillor for Kent and sits on or chairs several Kent County Council Committees. He is also a Territorial Army Officer.

Aonghus Gordon
From a background in arts and education, Aonghus founded the Living Earth Training Course in 1984, which developed into Ruskin Mill Trust in 1996. He has established and co-founded a number of educational establishments and Trusts both in the UK and abroad, including Glasshouse College in Stourbridge, Freeman College in Sheffield and Clervaux Trust in Darlington. Most recently, in 2012 Aonghus co-founded the MSc in Practical Skills Therapeutic Education, the method of Ruskin Mill Trust, which is delivered by Crossfields Institute and validated by the University of the West of England. Aonghus’ spiritual intention is the opportunity of the re-creation of culture from the inside out for young people who are in need of specialist educational re-integration. This intention is particularly informed by John Ruskin’s visionary picture of the renewal of culture through arts and Rudolf Steiner’s spiritual picture of human development. Aonghus delivers workshops and lectures internationally, including Russia, Saudi Arabia and the USA.

Paul Sutton
Prior to his appointment as CEO of South East Coast Ambulance Service, Paul Sutton was CEO of Sussex Ambulance Service following a successful term as Director of Operations at East Anglian Ambulance Service. Paul has adopted an innovative approach to improving ambulance services in England with a desire to emulate and exceed international best practice. This has involved re-engineering traditional systems and processes, as well as embracing new technology and innovative ways of working, to improve the care provided to patients. The success of Paul’s approach has been highly dependent on strong clinical leadership, as well as an unequivocal focus on what the patient needs from the service and the tools staff require to meet this need. Earlier in his career Paul has spent time working in both Turkey and Uganda in various roles.
Lady Elizabeth Vallance
Dr Elizabeth Vallance was Head of the Department of Politics at Queen Mary, University of London where she was subsequently a Visiting Professor and is now an Honorary Fellow. She has been Chairman of St George’s Healthcare NHS Trust and of the Institute of Education, University of London (where she is also a Fellow). She chairs the Boards of I CAN, the children’s communication charity, the Centre for Mental Health and CEDR. She is a Sloan Fellow of the London Business School and has sat on the boards of HMV Group, Norwich Union plc, CGNU plc and Aviva plc and is a non-executive director of the Medical Protection Society. In 2008-9, she was High Sheriff of Greater London.
Appendix Two - List Non-personal Supporters 2011-2012

Corporate £ 2,842
HSBC
Martin Tolhurst
ACE
Linton Park

Schools £ 4,623
Dulwich Eton
Holmewood T Wells
West Borough

Religious Group £ 1,271
West Farleigh
East Farleigh
Holy Trinity
St Martins
Unitarian Church
Sanderstead
Mereworth

Charitable Groups £ 17,620
Kent Minds
Galanis
KCF
KCG
Ladham Charitable Trust
Brian Mortimer Mayors Fund
High Sheriff Award

Social/Community Groups £ 9,215
Rotary Kings Hill
Staplehurst Lodge
Boxley Village Society
Bridge Club
Wateringbury Drama Group
Centrepoint
Harrietsham Wives
Society of Friends
Maidstone Dance Studio
Soroptimists
Glad to be Grey
SEN 54
First and Last Pub
Lord Raglan